

BOARD OF TRUSTEES MEETING AGENDA

5:30 p.m., Monday, August 29, 2022
Hospital Meeting Rooms C-D
100 Medical Parkway, Denison, IA

Public Participants are welcome to join the meeting in-person, however, masks must be worn at all times. Public participants may listen to the conversation at:

Call in Number TOLL FREE +1-844-621-3956

Meeting number 2469 886 7587

- I. CALL TO ORDER**
- II. APPROVAL OF PREVIOUS MONTH'S MINUTES**
- III. COMMUNITY**
 - A. Board Chair Comments
 - B. Public Comments
 - C. EMS / Ambulance Update
- IV. QUALITY CARE AND SERVICES**
 - A. Quality Committee Report
 - B. Medical Staff Report
- V. PATIENT EXPERIENCE**
 - A. 5-Star Update
- VI. PEOPLE**
 - A. Credentialing
 - i. Appointments/Reappointments – Discussion / Action
 - B. Mission Committee Report
- VII. GROWTH**
 - A. Department Reports
 - i. Lab
 - ii. Radiology
 - iii. Auxiliary
 - B. CEO Report
- VIII. FINANCIAL STABILITY**
 - A. Finance Committee Report
 - i. Approval of Payroll & AP
- IX. EXECUTIVE SESSION PURSUANT TO IOWA CODE**

Section 21.5 (1)(l) To discuss marketing and pricing strategies and proprietary information where public disclosure of such information would harm the hospital's competitive position.
Open Session – Possible Action
- X. EXECUTIVE SESSION PURSUANT TO IOWA CODE**

Section 21.5 (1)(i) To evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session.
Open Session – Possible Action
- XI. ADJOURNMENT**

Board of Trustees

July 25, 2022

A meeting of the Board of Trustees of Crawford County Memorial Hospital was held on Monday, July 25, 2022 in Hospital Board Room D at Crawford County Memorial Hospital, Denison, Iowa, and via WebEx.

Present on site during the meeting were David Reisz, Kevin Fineran, Tom Gustafson, Sid Leise, Rachel Melby (CFO), Erin Muck (CEO), and Brandi Mefferd (Recorder). In addition, Dustin Durbin, DeAnn Reetz, Terry Welker, Don Luensmann (5:40pm arrival), and Dr. John Lothrop (5:44 arrival).

Present via WebEx were Jay Mendlik, Rich Knowles, Dan Mundt (Denison Bulletin and Review).

CALL TO ORDER: The Board of Trustees meeting was called to order at 5:32 p.m. by Leise.

APPROVAL OF PREVIOUS MONTH'S MINUTES

A motion was made by Gustafson, second by Reisz, to approve the June 27, 2022, minutes as presented. Motion carried unanimously.

COMMUNITY

Board Chair Comments - None

Public Comments

The board heard comments from Rich Knowles.

City Center Update

Muck gave an update on the sale of the City Center building, noting that the abstract has been updated, the Title Opinion has been turned over to the County, and the building is empty and ready to go.

Economic Impact Study

A recent economic impact statement, released by the Iowa Hospital Association, was shared with the Board, along with a CCMH news release.

QUALITY CARE AND SERVICES

Quality Committee Report

1. Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

Medical Staff Report

Dr. Lothrop gave an update on Medical Staff.

PATIENT EXPERIENCE

5-Star Journey Update

Muck gave an update on the 5-Star Journey.

Credentialing

A motion was made by Fineran, second by Reisz, to approve Medical Staff privileges and appointment applications as presented. Motion carried unanimously.

Mission Committee Report

Muck gave a brief update on the Mission Committee.

GROWTH

Department Reports

Volunteer Services (Dustin Durbin, Volunteer Services and Community Outreach Coordinator)

Durbin gave an update on volunteer services, including the Patient Transportation Program, LifeServe blood drives, SHIP, and the hospital Auxiliary.

Good Samaritan Center Thrift Shop (DeAnn Reetz, Thrift Shop Manager)

Reetz gave an update on Thrift Shop operations, donations, partnerships, and community benefit.

CEO Report

In addition to the written CEO Report, Muck made the following comments:

- Erin gave a brief COVID update, noting that CCMH is seeing an uptick in positive COVID cases, and that community transmission levels remain high.
- Erin discussed the monkeypox outbreak currently being seen in the US and in several other countries. 5 cases have been identified in Iowa, mostly in eastern Iowa and the Des Moines area. Symptoms are similar to smallpox symptoms, but milder, and include fever, headache, muscle and backache, chills, exhaustion, and a rash that can look like pimples or blisters. Monkeypox virus is spreading mostly through close, intimate contact with someone who has monkeypox. Individuals are encouraged to contact their healthcare provider if they have any symptoms of the virus.

FINANCIAL STABILITY

Finance Committee Report

1. Total Payroll & Accounts Payable of \$3,254,507.08 for payment.

A motion was made by Reisz, second by Gustafson, to approve the financial report, total payroll and accounts payables in the amount of \$3,254,507.08. Motion carried unanimously.

Property / Liability Insurance Renewal

A premium summary for the FY23 business insurance renewal package was reviewed.

ADJOURNMENT

A motion was made by Gustafson, second by Fineran, that the meeting be adjourned at 6:18 p.m. Motion carried unanimously.

Brandi Mefferd

From: Erin C. Muck
Sent: Wednesday, August 24, 2022 4:09 PM
To: Brandi Mefferd
Subject: FW: Request to speak in August 2022 forum

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: Jason Mendlik <jaymendlik@icloud.com>
Date: 8/24/22 3:57 PM (GMT-06:00)
To: Deb <debk2@mchsi.com>
Cc: "Erin C. Muck" <emuck@ccmhia.com>
Subject: Re: Request to speak in August 2022 forum

This email is from an external source. Please verify the legitimacy before replying, clicking on any links, or opening attachments. If any uncertainty please use the Phish Alert Button!

Rich,
I approve topics 138 & 141.
Topic 139 is denied.

In future emails please keep the request to 3 topics only.... If not, the entire request will be denied.

That is on you to keep your topics straight.

Thanks and have a great day!

Jay Mendlik
712-263-0775
Jaymendlik@icloud.com

> On Aug 24, 2022, at 1:47 PM, Erin C. Muck <emuck@ccmhia.com> wrote:

>

> Hi Rich,

>

> 139. Would be a violation of our policy. If that patient/family wants us to know, please direct them to Jason Franklin, or they can request to speak, or write a letter to the board.

>

> Thank you,

> Erin

>

> -----Original Message-----

> From: Deb <debk2@mchsi.com>

> Sent: Wednesday, August 24, 2022 1:27 PM

> To: Jaymendlik <Jaymendlik@icloud.com>; Erin C. Muck <emuck@ccmhia.com>

> Subject: Request to speak in August 2022 forum

>
> *This email is from an external source. Please verify the legitimacy before replying, clicking on any links, or opening attachments. If any uncertainty please use the Phish Alert Button!*

>
> Jason, Erin...

>
> I'd like to request the opportunity to speak in the August Public Forum, addressing any topic CCMH has on the agenda (which, of course), I do not yet have access to, plus any of the following three topics, which I may amend by August 25, 2022.

>
> I'll narrow my selection to topics 138, 139 and 141 below:

>
> 138. Blunders, miscues and mistakes... BKD Study.

>
> 139. A trip to Myrtue Memorial Hospital's ER, April 13, 2022...and the differences between the positive perception that visit left upon the patient and that patient and his family view CCMH. It would be food for thought for trustees.

>
> 141. November 8, 2022 Election.

>
[Redacted content]

> Thank you.

> Rich

>
>
> Notice: This Crawford County Memorial Hospital e-mail (including attachments) is covered by the Electronic Communications Privacy Act, 18 U.S.C. 2510-2521 and is intended only for the use of the individual or entity to which it is addressed, and may contain information that is privileged, confidential, and exempt from disclosure under applicable law. If you are not the intended recipient, any dissemination, distribution or copying of this communication is strictly prohibited. If you have received this communication in error, please notify the sender immediately and delete or destroy all copies of the original message and attachments thereto. Email sent to or from Crawford County Memorial Hospital may be retained as required by law or regulation. Thank you.

Notice: This Crawford County Memorial Hospital e-mail (including attachments) is covered by the Electronic

Crawford County Memorial Hospital
QUALITY COMMITTEE OF THE BOARD OF TRUSTEES
August 23, 2022 Meeting Minutes

A meeting of the Quality Committee of the Board of Trustees was held on Tuesday, August 23, 2022. Present: Jay Mendlik, Kevin Fineran, Sid Leise, Michael Luft, DO, Erin Muck CEO, Heather Rasmussen Chief Quality & Ancillary Services Officer, Recorder, Jason Franklin CNO, Don Luensmann, Executive Director of Marketing and Development, and Dana Neemann, Director of Nurse Education & Patient Experience.

Jay Mendlik called the meeting to order at 4:31pm

Committee Recommendations/Actions: Recommend Board action regarding Medical Staff Accountable Care Committee recommendations for approval of Medical Staff privileges and appointment/re-appointment applications.

I. Patient Experience

Dana presented a quarterly review of the Cleanliness of the Hospital Press Ganey data.

II. Statistics

July statistics were shared with the Committee.

III. Medical Staff Credentialing

The Committee members reviewed the recommendation from the Medical Staff Accountable Care Committee for clinical privilege approval of the submitted applications for re-appointments. The Committee recommends approval action for the Board of Trustees.

IV. Committee Reports/Minutes

- i. **Medical Staff Meeting:** The Committee reviewed minutes from the Medical Staff meeting held on August 9th.
- ii. **Quality Committee:** The Committee reviewed the Internal Quality Committee dashboard from the meeting held on August 18th.
- iii. **5 Star Journey Review:** Erin shared she has been receiving the Internal Services Scorecards from each department. She will compile the data and meet with departments accordingly. We will be having a telephone conference with Andrew soon. The CLS Annual Summit is in November in Orlando. Kelby Eck, Nicole Dehner, and Dana Neemann are all presenting at the Summit. We are working on our video to submit to CLS.

V. Peer Review

Deferred

VI. New Business

- i. **Caregiver Engagement Survey:** Don shared the Caregiver Engagement Survey with the Committee.
- ii. **City Center Update:** the sale to Crawford County Community Health (formerly Crawford County Home Health, Hospice, and Public Health) is complete.
- iii. **Master Facility Plan:** the renovation project timeline was discussed.

VII. Adjournment Heather Rasmussen, recorder. 5:25pm

Peer review records are privileged and confidential. Quality Improvement activities are protected from discovery under Iowa Code 147.135.

Reappointments
Michael Luft, DO
Bruce Baron, MD

Crawford County Memorial Hospital
Mission Committee
August 17, 2022 4:30 PM

A meeting of the Mission Committee of the Board of Trustees was held on Wednesday, August 17, 2022. Present on site were Erin Muck, Jason Franklin, Ed Cutler CNRA, Jay Mendlik, Greg Kehl and Heather Wight (recorder). Present via phone conference was Tom Gustafson.

The meeting was called to order at 4:36 p.m.

QUALITY CARE AND SERVICES

- Jason Franklin discussed the creation of Patient Family Advisory Committee (PFAC).
- Erin reviewed IHA Statistics.

PATIENT EXPERIENCE

5-Star Journey Update

- CEO quarterly department meeting process will be slightly revised but going well.
- Kelby Eck and a frontline staff member have been invited to sit on a panel at the CLS annual summit in November.
- Dana Neemann will also be presenting on CareSay.

PEOPLE

Recruitment

- General Surgeon interviews continue. Upcoming call with OBGYN candidate is scheduled. Randy Kilnoski, CNRA is doing great. Dr P Luft started on Tuesday and is doing well.
- Board Bylaws will need to be reviewed.
- IHA Conference October 4-6th, 2022
- Provider Contract Updates.
- We are evaluating clinic operations.

GROWTH

Statistics

- July 2022 statistics were shared with the committee.

FINANCIAL STABILITY

Master Facility Plan

- Renovation project plans going forward were discussed.

COMMUNITY

City Center Update

- City Center sale to Crawford County Community Health (formerly CCHHHPH) is complete.

EMS Update

- New ambulance will be delivered in September but still waiting on the van.

The meeting adjourned at 5:19 p.m. Heather Wight, Recorder

CEO Report

August 26, 2022

Good Morning,

July was a typical first month in a new fiscal year. Clinic visits, surgeries, and ER visits were up, and inpatient numbers saw a 16% increase from last year's volumes. Outpatient volumes, on the other hand, were down almost 9%, predominantly due to lower visits in our specialty clinic that translate into ancillary procedures. Provider vacations resulted in at least 3 outpatient clinics cancelled, which certainly impacts our overall statistics.

There was a small net profit for the month of \$30,416 with the help of receipt of grant fund reimbursement after the installation of the plasma bars on our all the air handlers. This small profit positions us \$70,778 better than budget, as we anticipated at \$40,000 loss.

Cash did decrease by \$845,970 as anticipated due to three payrolls and part of the insurance payments. This expected decrease was smaller than the last 3 years. Total cash balances ended at \$20,239,435 in July with days cash on hand at 204.

On Monday there will be department reports from laboratory and radiology on their activities over the last year and plans going forward. The CCMH Auxiliary president will also be at the meeting at give you an update on their plans moving forward. Jason Franklin will have an update on our ambulances and there will be two closed sessions to wrap up the meeting.

The IHA Annual Conference is October 4 through the 6. The conference is free with our hospital membership. There are some very good sessions for board members. Please let me know if you need help signing up.

I just wrapped up my third year as CEO and it continues to be a challenging but wonderful experience. I am proud to be a part of this organization and community and I continue to be grateful for the opportunity to continue to serve in this capacity. I am very excited for our future. We have many exciting things ahead.

Please let me know if you are unable to attend the meeting.

Respectfully,

Erin

**CRAWFORD COUNTY MEMORIAL HOSPITAL
FINANCE COMMITTEE MEETING
August 24, 2022 4:30 P.M.**

A meeting of the Finance Committee of the Board of Trustees was held on Wednesday, August 24, 2022 in the Administrative Conference Room. Present on site were; Rachel Melby, CFO; Erin Muck, CEO; Jay Mendlik and Heather Wight (rcdr). Present via phone was Dr Elizabeth Ranniger. Not present were Amy Schultz and David Reisz.

The meeting was called to order at 4:36 pm.

Committee Recommendations:

1. Total Payroll & Accounts Payable of \$3,682,974.31 for approval of payment.

Approval of Minutes

The July 2022 minutes were reviewed and approved.

CFO Report

The CFO Report was reviewed.

Financial Reports

Statistical, Income and Cash Flow Report

Historically the summer months are slower months for patient volumes. On that note, total hospital procedures in July were down about 5% compared to last July. Although inpatient volumes were up 16%, outpatient ancillary services were down slightly due to the 25% decrease in specialty clinic visits.

We did anticipate and budget a loss of about \$40,000 for the month, however, July did produce a small net profit of just over \$30,000. The profit is exclusively due to the receipt of grant funds from the State of Iowa, which were an expense reimbursement for the installation of the plasma bars on all our air handlers and upgrade to our HVAC system, to help mitigate the spread of COVID-19.

Operating expenses were in line with budget, however, are up about 7% over last year. On a positive note, recruiting efforts have been going better than expected, and we should see some expense savings and decrease in contract labor expense over the next 3 months.

The total cash balance at the end of July was \$20,239,435 with days cash on hand now at 204 days. This is a decrease of \$845,970 for the month, which is typical for the month of July as last July's decrease was \$1,141,733 and the cash decrease for July of 2020 was \$968,065. This is mainly due to the 3rd payroll in July, which resulted in an additional cash outflow of about \$691,000. Additionally, we pre-pay a portion of our annual insurance expense every July and August, which was \$384,700 in July.

**CRAWFORD COUNTY MEMORIAL HOSPITAL
FINANCE COMMITTEE MEETING
August 24, 2022 4:30 P.M.**

Balance Sheet

The Balance Sheet as of 7/31/22 reflects Total Assets of \$50,395,473.

Payroll & Accounts Payable

The committee reviewed and recommends total Payroll & Accounts Payable of \$3,682,974.31 to the Board for approval. This amount includes \$2,583,352.33 in salaries.

Accounts Receivable

Patient Accounts Receivable as of 7/31/2022, totaled \$9,265,397 which is an increase of \$203,986 from last month.

Other Business

Capital Updates

Jason will provide an update at the Board meeting on the new ambulances. Updates to patients rooms on the Medical Unit have been delayed a month or two, in order to evaluate technological improvements that may be needed to the building infrastructure prior to purchasing medical grade TVs and cable services.

Master Facility Plan

The committee discussed the updated timeline for facility master planning.

Adjourn - The meeting was adjourned at 5:19 pm. Heather Wight, Recorder

Crawford County Memorial Hospital

Comparative Statistical Report

July 2022

	Month to Date			Fiscal Year to Date		
	FY 2023	FY 2022	Variance	FY 2023	FY 2022	Variance
Total Admissions	57	49	16.33%	57	49	16.33%
Acute/OB	45	41	9.76%	45	41	9.76%
Skilled	3	1	200.00%	3	1	200.00%
ICF	0	1	-100.00%	0	1	-100.00%
Respite	0	0	0.00%	0	0	0.00%
Newborns	9	6	50.00%	9	6	50.00%
Observation Admissions	15	14	7.14%	15	14	7.14%
Total Adjusted Admits	72	63	14.29%	72	63	14.29%
Total Patient Days*	210	160	31.25%	210	160	31.25%
Acute/OB	133	110	20.91%	133	110	20.91%
Nursery	16	9	77.78%	16	9	77.78%
Skilled	15	0	100.00%	15	0	100.00%
ICF	0	3	-100.00%	0	3	-100.00%
Respite	0	0	0.00%	0	0	0.00%
Observation	46	38	21.05%	46	38	21.05%
*Includes Observation						
Average LOS (Acute/OB)	3.20	2.89	10.58%	3.20	2.89	10.58%
Hospital Procedures						
Inpatient	1,227	814	50.74%	1,227	814	50.74%
Outpatient	12,882	14,114	-8.73%	12,882	14,114	-8.73%
Total	14,109	14,928	-5.49%	14,109	14,928	-5.49%
Surgical Procedures	99	92	7.61%	99	92	7.61%
Anesthesia Procedures	88	90	-2.22%	88	90	-2.22%
ER Visits	456	408	11.76%	456	408	11.76%
Admits from ER	36	31	16.13%	36	31	16.13%
Scheduled Outpatient Visits	114	121	-5.79%	114	121	-5.79%
Ambulance Trips	133	85	56.47%	133	85	56.47%
Xray Procedures	625	626	-0.16%	625	626	-0.16%
Mammography Procedures	67	62	8.06%	67	62	8.06%
Flouro Procedures	1	9	-88.89%	1	9	-88.89%
Ultrasound Dept Procedures	185	171	8.19%	185	171	8.19%
Echo Procedures	35	31	12.90%	35	31	12.90%
CT Dept Procedures	188	176	6.82%	188	176	6.82%
MRI Dept Procedures	48	65	-26.15%	48	65	-26.15%
Nuc Med Procedures	2	4	-50.00%	2	4	-50.00%
Total Radiology Procedures	1,151	1,144	0.61%	1,151	1,144	0.61%
Respiratory Tx Procedures	168	170	-1.18%	168	170	-1.18%
EKG Procedures	142	178	-20.22%	142	178	-20.22%
Sleep Studies	18	10	80.00%	18	10	80.00%
Lab Procedures	6,491	7,013	-7.44%	6,491	7,013	-7.44%
Physical Tx Procedures	1,583	1,874	-15.53%	1,583	1,874	-15.53%
Speech Procedures	31	36	-13.89%	31	36	-13.89%
OT Procedures	165	199	-17.09%	165	199	-17.09%
Cardiac Rehab Procedures	138	105	31.43%	138	105	31.43%
Pulmonary Rehab Procedures	18	33	-45.45%	18	33	-45.45%
Specialty Clinic Visits	495	660	-25.00%	495	660	-25.00%
Total Medical Clinic Visits	2,952	2,795	5.62%	2,952	2,795	5.62%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
OPERATING/INCOME STATEMENT
FOR THE MONTH ENDING JULY 31, 2022**

Gray lines are YTD. All %'s are based on net revenue except for the variance column and gross revenue.

	CURRENT MONTH ACTUAL		CURRENT MONTH BUDGET		CURRENT MONTH VARIANCE		PRIOR YEAR ACTUAL	
PATIENT SERVICE REVENUES								
INPATIENT SERVICES	639,279	12.3%	676,231	12.4%	(36,951)	-5.5%	468,789	10.1%
	639,279	12.3%	676,231	12.4%	(36,951)	-5.5%	468,789	10.1%
OUTPATIENT SERVICES	4,520,802	87.0%	4,771,534	87.2%	(250,732)	-5.3%	4,191,871	89.9%
	4,520,802	87.0%	4,771,534	87.2%	(250,732)	-5.3%	4,191,871	89.9%
SWING BED SERVICES	36,257	0.7%	23,270	0.4%	12,986	55.8%	3,042	0.1%
	36,257	0.7%	23,270	0.4%	12,986	55.8%	3,042	0.1%
TOTAL GROSS PATIENT REVENUE	5,196,338	100.0%	5,471,035	100.0%	(274,697)	-5.0%	4,663,702	100.0%
	5,196,338	100.0%	5,471,035	100.0%	(274,697)	-5.0%	4,663,702	100.0%
DEDUCTIONS FROM REVENUE								
MEDICARE ADJUSTMENTS	(887,981)	-17.1%	(1,090,554)	-19.9%	202,573	-18.6%	(842,954)	-18.1%
	(887,981)	-17.1%	(1,090,554)	-19.9%	202,573	-18.6%	(842,954)	-18.1%
TITLE XIX ADJUSTMENTS	(374,443)	-7.2%	(342,405)	-6.3%	(32,038)	9.4%	(214,652)	-4.6%
	(374,443)	-7.2%	(342,405)	-6.3%	(32,038)	9.4%	(214,652)	-4.6%
BLUE CROSS ADJUSTMENTS	(565,984)	-10.9%	(636,329)	-11.6%	70,345	-11.1%	(702,954)	-15.1%
	(565,984)	-10.9%	(636,329)	-11.6%	70,345	-11.1%	(702,954)	-15.1%
OTHER ADJUSTMENTS	(297,038)	-5.7%	(215,837)	-3.9%	(81,202)	37.6%	(142,764)	-3.1%
	(297,038)	-5.7%	(215,837)	-3.9%	(81,202)	37.6%	(142,764)	-3.1%
PROVISION FOR UNCOLLECTIBLE	(91,655)	-1.8%	(159,899)	-2.9%	68,244	-42.7%	(40,626)	-0.9%
	(91,655)	-1.8%	(159,899)	-2.9%	68,244	-42.7%	(40,626)	-0.9%
CHARITY CARE	(23,294)	-0.4%	(19,728)	-0.4%	(3,566)	18.1%	(18,621)	-0.4%
	(23,294)	-0.4%	(19,728)	-0.4%	(3,566)	18.1%	(18,621)	-0.4%
TOTAL DEDUCTIONS FROM REVENUE	(2,240,395)	-43.1%	(2,464,751)	-45.1%	224,357	-9.1%	(1,962,570)	-42.1%
	(2,240,395)	-43.1%	(2,464,751)	-45.1%	224,357	-9.1%	(1,962,570)	-42.1%
NET PATIENT REVENUE	2,955,944	56.9%	3,006,284	54.9%	(50,340)	-1.7%	2,701,131	57.9%
<i>(as % of Gross Patient Revenue)</i>	2,955,944	56.9%	3,006,284	54.9%	(50,340)	-1.7%	2,701,131	57.9%
NET PATIENT REVENUE	2,955,944	95.0%	3,006,284	95.1%	(50,340)	-1.7%	2,701,131	94.5%
<i>(as % of Total Operating Revenue)</i>	2,955,944	95.0%	3,006,284	95.1%	(50,340)	-1.7%	2,701,131	94.5%
OTHER REVENUE								
DIETARY/MEALS INCOME	7,334	0.2%	6,917	0.2%	417	6.0%	8,067	0.3%
	7,334	0.2%	6,917	0.2%	417	6.0%	8,067	0.3%
OTHER INCOME	147,255	4.7%	148,767	4.7%	(1,511)	-1.0%	148,589	5.2%
	147,255	4.7%	148,767	4.7%	(1,511)	-1.0%	148,589	5.2%
TOTAL OTHER REVENUE	154,589	5.0%	155,683	4.9%	(1,094)	-0.7%	156,656	5.5%
	154,589	5.0%	155,683	4.9%	(1,094)	-0.7%	156,656	5.5%
TOTAL OPERATING REVENUE	3,110,533	100.0%	3,161,967	100.0%	(51,434)	-1.6%	2,857,787	100.0%
	3,110,533	100.0%	3,161,967	100.0%	(51,434)	-1.6%	2,857,787	100.0%
OPERATING EXPENSES								
SALARIES	1,481,444	47.6%	1,685,272	53.3%	(203,828)	-12.1%	1,522,696	53.3%
	1,481,444	47.6%	1,685,272	53.3%	(203,828)	-12.1%	1,522,696	53.3%
BENEFITS	549,145	17.7%	537,485	17.0%	11,660	2.2%	546,376	19.1%
	549,145	17.7%	537,485	17.0%	11,660	2.2%	546,376	19.1%
PROFESSIONAL FEES	340,732	11.0%	89,486	2.8%	251,247	280.8%	214,801	7.5%
	340,732	11.0%	89,486	2.8%	251,247	280.8%	214,801	7.5%
SUPPLIES & EXPENSES	589,915	19.0%	645,125	20.4%	(55,209)	-8.6%	467,753	16.4%
	589,915	19.0%	645,125	20.4%	(55,209)	-8.6%	467,753	16.4%
OCCUPANCY	120,096	3.9%	119,655	3.8%	441	0.4%	103,950	3.6%
	120,096	3.9%	119,655	3.8%	441	0.4%	103,950	3.6%
DEPRECIATION	210,000	6.8%	222,132	7.0%	(12,132)	-5.5%	213,000	7.5%
	210,000	6.8%	222,132	7.0%	(12,132)	-5.5%	213,000	7.5%
TOTAL OPERATING EXPENSE	3,291,332	105.8%	3,299,154	104.3%	(7,822)	-0.2%	3,068,575	107.4%
	3,291,332	105.8%	3,299,154	104.3%	(7,822)	-0.2%	3,068,575	107.4%
NET OPERATING INCOME (LOSS)	(180,799)	-5.8%	(137,187)	-4.3%	(43,613)	31.8%	(210,789)	-7.4%
	(180,799)	-5.8%	(137,187)	-4.3%	(43,613)	31.8%	(210,789)	-7.4%
NONOPERATING REV/EXP								
TAXES	165,896	5.3%	165,896	5.2%	-	0.0%	165,896	5.8%
	165,896	5.3%	165,896	5.2%	-	0.0%	165,896	5.8%
GENERAL CONTRIBUTIONS	56	0.0%	-	0.0%	56	0.0%	301	0.0%
	56	0.0%	-	0.0%	56	0.0%	301	0.0%
COVID/PRF FUNDING	93,214	60.3%	-	0.0%	93,214	#DIV/0!	-	0.0%
	93,214	60.3%	-	0.0%	93,214	#DIV/0!	-	0.0%
INTEREST INCOME	4,723	0.2%	2,250	0.1%	2,473	109.9%	2,357	0.1%
	4,723	0.2%	2,250	0.1%	2,473	109.9%	2,357	0.1%
INTEREST EXPENSE	(52,674)	-1.7%	(71,321)	-2.3%	18,647	-26.1%	(67,577)	-2.4%
	(52,674)	-1.7%	(71,321)	-2.3%	18,647	-26.1%	(67,577)	-2.4%
TOTAL NONOPERATING INCOME (LOSS)	211,215	6.8%	96,825	3.1%	114,390	118.1%	100,976	3.5%
	211,215	6.8%	96,825	3.1%	114,390	118.1%	100,976	3.5%
NET INCOME (LOSS)	30,416	1.0%	(40,361)	-1.3%	70,778	-175.4%	(109,812)	-3.8%
<i>Year to Date</i>	30,416	1.0%	(40,361)	-1.3%	70,778	-175.4%	(109,812)	-3.8%

**CRAWFORD COUNTY MEMORIAL HOSPITAL
STATEMENT OF CASH FLOWS
FOR THE MONTH ENDING JULY 31, 2022**

	<u>THIS MONTH</u>	<u>YTD</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
CASH RECEIVED FROM PATIENTS AND THIRD -PARTY PAYORS	2,945,498	2,945,498
CASH PAID TO SUPPLIERS FOR GOODS AND SERVICES	(1,632,074)	(1,632,074)
CASH PAID TO EMPLOYEES FOR SERVICES	(2,222,206)	(2,222,206)
OTHER OPERATING REVENUE RECEIVED	154,589	154,589
NET CASH PROVIDED BY OPERATING ACTIVITIES	(754,194)	(754,194)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
COUNTY TAXES	17,679	17,679
CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
PROCEEDS FROM ISSUANCE OF LONG-TERM DEBT	-	-
PRINCIPAL PAYMENTS ON LONG-TERM DEBT	(63,398)	(63,398)
INTEREST PAID ON LONG-TERM DEBT	(33,339)	(33,339)
ACQUISITION OF PROPERTY AND EQUIPMENT	(12,900)	(12,900)
NET CASH FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(109,637)	(109,637)
CASH FLOW FROM INVESTING ACTIVITIES		
INTEREST RECEIVED	182	182
PROCEEDS FROM MATURITIES OF CERTIFICATES OF DEPOSIT	-	-
PURCHASE OF CERTIFICATE OF DEPOSIT	-	-
PROCEEDS OF MATURITIES OF U.S. GOVERNMENT AGENCY SECURITIES	-	-
PURCHASE OF GOVERNMENT AGENCY SECURITIES	-	-
NET CASH PROVIDED BY INVESTING ACTIVITIES	182	182
NET INCREASE (DECREASE) IN CASH	(845,970)	(845,970)
CASH		
BEGINNING	21,085,406	21,085,406
ENDING	20,239,435	20,239,435
DAYS CASH ON HAND		204

<u>OPERATING INDICATORS:</u>	FEB	MAR	APR	MAY	JUN	JUL	Target	Desirable Trend	Actual Trend
Total Margin:	6.33%	0.49%	-8.96%	0.44%	1.24%	0.90%	2.00%	Increasing	Increasing
Total Margin ytd:	3.25%	2.94%	1.94%	1.80%	1.75%	0.90%	2.00%	Increasing	Decreasing
Debt Service Coverage Ratio:	3.16	3.11	2.85	2.84	2.68	2.76	1.60	Increasing	Decreasing
Days Revenue in Patient A/R:	66	59	51	58	54	55	50	Decreasing	Decreasing
Days Cash on Hand:	206	225	226	226	219	204	180	Increasing	Increasing

CRAWFORD COUNTY MEMORIAL HOSPITAL
BALANCE SHEET
AS OF: 7/31/22

ASSETS	Current Month		Prior Month		1-Month Net Change		1 Year Ago Month	
CURRENT ASSETS								
Total Cash	13,966,100	27.36%	14,860,063	28.78%	(893,963)	-6.02%	11,236,673	22.29%
Patient Receivables	9,265,397	18.15%	9,061,411	17.55%	203,986	2.25%	8,880,846	17.62%
Allowance for Uncollectibles	(668,000)	-1.31%	(675,000)	-1.31%	7,000	-1.04%	(740,000)	-1.47%
Allowance for Contractuals	(2,510,000)	-4.92%	(2,440,000)	-4.73%	(70,000)	2.87%	(2,190,000)	-4.34%
Net Accounts Receivable	6,087,397	11.93%	5,946,411	11.52%	140,986	2.37%	5,950,846	11.80%
Other Receivables								
Est. Third Party Settlement	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Taxes Receivable	1,990,750	3.90%	2,008,429	3.89%	(17,679)	-0.9%	1,990,757	3.95%
Other	816,599	1.60%	783,597	1.52%	33,003	4.21%	1,108,373	2.20%
Inventory	836,476	1.64%	854,063	1.65%	(17,587)	-2.06%	859,864	1.71%
Prepaid Expenses & Other	746,152	1.46%	459,244	0.89%	286,908	62.47%	740,568	1.47%
TOTAL CURRENT ASSETS	24,443,475	47.89%	24,911,807	48.25%	(468,332)	-1.88%	21,887,082	43.42%
ASSETS LIMITED AS TO USE								
Investments								
Cash & CD's	6,042,044	11.84%	6,042,884	11.70%	(840)	-0.01%	6,110,663	12.12%
Bond/Project Funds	231,291	0.45%	182,459	0.35%	48,832	26.76%	446,885	0.89%
Interest Receivable	11,451	0.02%	6,909	0.01%	4,542	65.74%	4,113	0.01%
TOTAL ASSETS LIMITED AS TO USE	6,284,786	12.31%	6,232,252	12.07%	52,534	0.84%	6,561,661	13.02%
OTHER ASSETS								
Physician Practice Intangibles	815,000	1.60%	815,000	1.58%	-	100.00%	815,000	1.62%
TOTAL OTHER ASSETS	815,000	1.60%	815,000	1.58%	-	0.00%	815,000	1.62%
PROPERTY & EQUIPMENT, NET								
Land	314,500	0.62%	314,500	0.61%	-	0.00%	314,500	0.62%
Land held for Future Dev	120,400	0.24%	120,400	0.23%	-	0.00%	120,400	0.24%
Land Improvements	2,511,827	4.92%	2,511,827	4.87%	-	0.00%	2,511,827	4.98%
Building	9,106,754	17.84%	9,106,754	17.64%	-	0.00%	8,993,517	17.84%
Fixed Equipment	17,796,915	34.87%	17,796,915	34.47%	-	0.00%	17,660,315	35.03%
Major Moveable Equipment	18,113,153	35.49%	18,073,580	35.01%	39,574	0.22%	17,392,910	34.50%
Leased Equipment	1,640,977	3.21%	1,640,977	3.18%	-	0.00%	1,640,977	3.26%
Deferred Costs	88,112	0.17%	88,112	0.17%	-	0.00%	-	0.00%
Allowance for Depreciation	(34,715,335)	-68.01%	(34,505,335)	-66.83%	(210,000)	0.61%	(32,080,835)	-63.64%
TOTAL PROPERTY & EQUIP, NET	14,977,302	29.34%	15,147,729	29.34%	(170,427)	-1.13%	16,553,611	32.84%
DEFERRED OUTFLOWS OF RESOURCES								
Pension Related Deferred Outflows	3,623,425	7.10%	3,623,425	7.02%	-	0.00%	3,623,425	7.19%
Deferred Loss on Refunding	899,653	1.76%	899,653	1.74%	-	0.00%	968,858	1.92%
TOTAL DEFERRED OUTFLOWS	4,523,078	8.86%	4,523,078	8.76%	-	0.00%	4,592,283	9.11%
TOTAL ASSETS	51,043,641	98.40%	51,629,865	98.42%	(586,224)	-1.14%	50,409,636	96.46%
LIABILITIES & NET ASSETS								
CURRENT LIABILITIES								
Accounts Payable	451,467	0.88%	417,472	0.81%	33,996	8.14%	433,430	0.86%
Accrued Payroll & Payroll Taxes	1,911,352	3.74%	2,464,874	4.77%	(553,522)	-22.46%	2,193,705	4.35%
Accrued Health Ins & Flex	1,919,352	3.76%	1,890,551	3.66%	28,800	1.52%	1,712,622	3.40%
Deferred Pro Tax Receivable	1,824,854	3.58%	1,990,750	3.86%	(165,896)	-8.33%	1,824,861	3.62%
Due to Third Parties - Other	1,140,686	2.23%	1,134,807	2.20%	5,879	0.52%	13,255	0.03%
Lease Payable - Short Term	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Est. Third Party Settlements	200,000	0.39%	200,000	0.39%	-	0.00%	312,797	0.62%
TOTAL CURRENT LIABILITIES	7,447,710	14.59%	8,098,453	15.69%	(650,743)	-8.04%	6,490,669	12.88%
OTHER LIABILITIES								
Lease Payable - Long Term	310,793	0.61%	323,493	0.63%	(12,699)	-3.93%	508,760	1.01%
Bonds Payable - Long Term	20,251,761	39.68%	20,302,459	39.32%	(50,699)	-0.25%	21,213,781	42.08%
Interest Payable	71,050	0.14%	48,548	0.09%	22,501	46.35%	85,597	0.17%
Net Pension Liability	14,032,177	27.49%	13,957,177	27.03%	75,000	0.54%	14,007,177	27.79%
TOTAL LONG-TERM LIABILITIES	34,665,781	67.91%	34,631,678	67.08%	34,103	0.10%	35,815,315	71.05%
TOTAL LIABILITIES	42,113,490	82.50%	42,730,131	82.76%	(616,640)	-1.44%	42,305,984	83.92%
DEFERRED INFLOWS OF RESOURCES								
Pension Related Deferred Inflows	784,324	1.54%	784,324	1.52%	-	0.00%	784,324	1.56%
OPEB Related Deferred Inflows	4,600	0.01%	4,600	0.01%	-	0.00%	4,600	0.01%
TOTAL DEFERRED INFLOWS	788,924	1.55%	788,924	1.53%	-	0.00%	788,924	1.57%
NET ASSETS								
General Fund	8,110,811	15.89%	7,424,540	14.38%	686,270	9.24%	7,424,540	14.73%
Net Revenue (Loss)	30,416	0.06%	686,270	1.33%	(655,854)	-95.57%	(109,812)	-0.22%
TOTAL NET ASSETS	8,141,227	15.95%	8,110,811	15.71%	30,416	0.38%	7,314,728	14.51%
TOTAL LIABILITIES & NET ASSETS	51,043,641	100.00%	51,629,865	100.00%	(586,224)	-1.14%	50,409,636	100.00%

TO BE PAID THIS MONTH - July 2022

Abbott Laboratories - Supplies	\$483.85	J & J Health Care Systems - Supplies	\$9,284.00
Alcon Vision, LLC - Supplies	\$2,831.00	JP Gasway - Fees	\$1,640.00
Allergan USA, Inc. - Supplies	\$1,902.00	Karl Storz Endoscopy - Supplies	\$230.50
Ameritex Services - Fees	\$5,612.10	KDSN - Advertising	\$430.00
Anderson Erickson Dairy - Supplies	\$471.21	La Prensa - Advertising	\$1,420.00
Applied Mechanical Prod., Inc. - Supplies	\$1,385.98	Laborie Medical Technology - Supplies	\$150.00
Applied Medical - Supplies	\$1,155.00	Lifeserve Blood Center - Supplies	\$7,194.00
ARJO, Inc. - Supplies	\$192.21	Manilla Times - Advertising	\$1,093.75
Beekley Corporation - Supplies	\$225.00	Mapleton Press - Advertising	\$287.00
Bluespace Creative - Fees	\$2,613.21	Marco, Inc. - Fees	\$6,042.18
Bomgaars - Supplies	\$190.74	Martin Bros Dist. Co., Inc - Supplies	\$3,432.19
Boston Scientific Corp - Supplies	\$157.39	Mindray DS USA, Inc. - Supplies	\$896.26
Bound Tree Medical LLC - Supplies	\$154.25	Nuance Communications, Inc. - Fees	\$2,624.00
Bracco Diagnostics, Inc. - Supplies	\$574.74	O'Reilly Auto Parts - Supplies	\$55.96
CareFusion - Supplies	\$429.00	Observer - Advertising	\$254.50
Carroll Broadcasting Co. - Advertising	\$300.00	Onmedia - Advertising	\$491.00
Carroll Control Systems - Fees	\$1,668.75	Osteomed - Supplies	\$5,075.95
CDW Government, Inc. - Supplies	\$55.78	Performance Health - Supplies	\$452.64
Cook Medical Incorporated - Supplies	\$282.33	Pfizer, Inc. - Supplies	\$518.79
Cooper Surgical - Supplies	\$224.08	Pipeline Health Holdings, LLC - Fees	\$3,667.95
Counsel - Fees	\$1,403.19	Plumbing & Heating Whls - Supplies	\$102.73
CPSI - Fees	\$61,196.95	Plunkett's Pest Control - Fees	\$580.00
Craw Co Sanitary Landfill - Fees	\$57.40	Positive Promotions, Inc. - Supplies	\$3,262.45
Current Medical Tech., Inc. - Supplies	\$304.50	Precision Dynamics Corporation - Fees	\$1,691.50
Custom Motorcycle - Fees	\$21.95	Professional Computer Solutions - Fees	\$2,438.50
Denison Bulletin & Review - Advertising	\$3,451.04	Professional Medical Mgmt. - Fees	\$7,440.50
E-A-B Medical - Supplies	\$207.00	Remel, Inc. - Supplies	\$792.24
Ecolab - Supplies	\$147.80	Secure Shred Solutions - Fees	\$232.00
Encompass Group, LLC - Supplies	\$531.80	Sensoscientific - Supplies	\$62.50
Fareway Stores - Supplies	\$724.87	Sherwin Williams - Supplies	\$1,126.69
Farmer Bros. Co. - Supplies	\$712.07	Siemens Healthcare Diagnostics - Supplies	\$2,988.73
Federal Express Corp. - Fees	\$3.58	Smart Shopper - Advertising	\$1,540.00
Genzyme Corporation - Supplies	\$920.28	Standard Textile Co., Inc. - Supplies	\$2,194.56
Getinge USA - Supplies	\$8,568.00	Staywell Company - Supplies	\$700.44
Grainger - Supplies	\$784.62	Steris Corporation - Supplies	\$398.88
GRP & Associates Inc. - Fees	\$429.75	Stone Printing - Supplies	\$310.99
H & R Accounts, Inc. - Fees	\$3,111.57	Stryker Endoscopy - Supplies	\$1,130.44
Health Care Logistics, Inc. - Supplies	\$56.70	Stryker Sales Corp. - Supplies	\$2,371.55
Health Partners of SW IA - Fees	\$5,600.00	Summit Surgical Technology - Supplies	\$3,210.00
Hobart Sales & Service - Fees	\$103.14	Tech Medical Services, Inc. - Fees	\$1,604.68
Hologic, Inc. - Supplies	\$594.00	Tri-Anim Health Services - Fees	\$252.19
Home Depot Pro - Supplies	\$591.35	VanMeter, Inc. - Supplies	\$223.54
ICP Medical, LLC - Supplies	\$1,474.28	VVC Holding LLC - Fees	\$6,996.87
IDEXX Distribution, Inc. - Supplies	\$70.18	WIN - Fees	\$1,500.00
Industrial Bearing Supply - Supplies	\$146.68	Zimmer US, Inc. - Supplies	\$423.70
		July Check Run	\$200,937.67

Ace Ettleman - Fees	\$550.00	Jill Kierscht - Expenses	\$23.40
Airgas USA, LLC - Supplies	\$143.34	Dr. Patrick Luft - Expenses	\$3,084.81
Megan Allemang - Fees	\$200.00	Macro Helix, LLC - Fees	\$11,008.94
Allergan USA, Inc. - Supplies	\$1,251.00	McKesson Medical Surgical - Supplies	\$5,501.60
American Messaging - Fees	\$142.82	Medical Solutions, LLC - Fees	\$101,413.65
Angie Andersen - Expenses	\$108.95	Medline Industries, Inc. - Supplies	\$2,671.78
Avant Healthcare Professionals, LLC - Fees	\$15,104.86	Michael & Sara Luft - Expenses	\$300.00
Beckman Coulter, Inc. - Supplies	\$1,201.77	MSDS Online, Inc. - Fees	\$3,049.00
BKD CPAs & Advisors - Fees	\$10,500.00	Justin Mumm - Expenses	\$89.74
Britney Bengford - Expenses	\$34.78	National Rural Health Assoc. - Fees	\$1,225.00
Bio-Rad Laboratories - Supplies	\$450.68	Dana Neemann - Expenses	\$54.26
Black Hills Energy - Utilities	\$219.00	Network Services Company - Supplies	\$1,589.55
Cable Channel 13 - Advertising	\$250.00	New York Life - Premiums	\$3,971.49
Caravan Health - Fees	\$8,555.00	NW Iowa Yes Center - Fees	\$672.90
Cardinal Health - Supplies	\$528.63	Owens & Minor - Supplies	\$12,018.33
Cardinal Supplies and Fresheners - Supplies	\$654.84	Oxen Technology - Fees	\$10.00
Dakota Carrasco - Expenses	\$35.10	Para Healthcare Analytics - Fees	\$1,912.50
CenturyLink - Telephone	\$952.69	Lana Peterson - Expenses	\$161.57
Chamber & Development - Sponsorship	\$1,000.00	Pharmacy OneSource - Fees	\$512.97
Change Healthcare - Fees	\$6,267.11	Physicians Lab Services - Fees	\$17,009.00
Cobblestone Inn & Suites - Fees	\$934.00	Practical Sleep Services - Fees	\$4,020.00
Colonial Life Insurance - Premium	\$688.86	QuVa Pharma, Inc. - Supplies	\$535.20
CompHealth - Fees	\$23,057.33	R&S Waste Disposal - Fees	\$1,363.25
Controlup, Inc. - Fees	\$6,000.00	Radiology Consultants, PC - Fees	\$70.00
Convergeone, Inc. - Fees	\$1,275.82	Ray Martin Company - Fees	\$1,227.70
Craneware, Inc. - Fees	\$57,614.00	Redsail Technologies - Fees	\$5.83
Crystal Clear of SW Iowa - Supplies	\$160.00	Lisa Sample - Expenses	\$21.17
Database Solutions, Inc. - Fees	\$3,936.80	Amanda Segebart - Expenses	\$35.10
Dearborn National - Premiums	\$19,893.69	Seim Johnson, LLP - Fees	\$576.00
Denison Hardscapes, Inc. - Fees	\$1,591.25	Sherwin Williams - Supplies	\$247.95
Denison Municipal Utilities - Utilities	\$21,945.92	Singlehop, LLC - Fees	\$225.00
Denison Music Boosters - Sponsorship	\$60.00	State Hygienic Laboratory - Fees	\$1,220.00
Dish - Fees	\$655.48	St. Anthony Regional Hospital - Fees	\$3,318.03
Kayla Donscheski - Expenses	\$260.70	Staples Advantage - Supplies	\$842.43
Kelby Eck - Expenses	\$200.00	Patrick Stevens - Expenses	\$161.57
Eventide Foundation Sponsorship	\$200.00	Takeda Pharmaceuticals - Supplies	\$6,703.20
Fareway Stores - Supplies	\$13.47	Brooke Tasler - Expenses	\$9.23
Feld Fire - Fees	\$1,742.00	The Rhino Group - Fees	\$50.00
FFF Enterprises - Supplies	\$26.22	Totten Plumbing & Heating - Fees	\$95.00
FNIC - Premiums	\$384,699.59	Turnkey Pharmacy Solutions - Fees	\$850.00
Frontier Telephone Co. - Telephone	\$67.96	Unitimed Recruiting Resources - Fees	\$50,249.03
Greatamerica Financial Services - Fees	\$331.00	UnityPoint Health - Fees	\$504.00
Growmark - Fuel	\$972.55	US Foods, Inc. - Supplies	\$5,103.21
Jesyca Haines - Fees	\$9,199.90	Vascular Access - Fees	\$3,100.00
Healthcare Infection Cont. - Supplies	\$534.89	Vision Service Plan - Premiums	\$3,800.83
Huntel Security - Fees	\$275.40	Wells Fargo Financial Lease - Fees	\$1,912.40
HyVee, Inc. - Supplies	\$137.49	West Bend Mutual Ins. Co. - Premiums	\$9,433.70
IA Dept of Public Health - Fees	\$35.00	Western Iowa Networks - Telephone	\$1,318.33
ICU Medical, Inc. - Supplies	\$2,725.97	Western Iowa Wireless - Fees	\$969.25
Intrado Interactive Service - Fees	\$510.19	Jillian Young - Expenses	\$1,037.42
IRHTTP - Fees	\$650.00	Ziegler, Inc. - Fees	\$10,273.81
Johnson Controls - Fees	\$182.00	Patient Refunds	\$18,044.70
Keast Auto Center - Fees	\$59.95		

Manual Check & ACH Total **\$882,391.83**

DEPRECIATION FUND:

Convergeone, Inc. - UPS Battery Replacements	\$12,900.00
GE Medical Sys Info. Tech - EKG	\$3,392.48

Depreciation Total **\$16,292.48**

Salaries **\$2,583,352.33**

GRAND TOTAL **\$3,682,974.31**